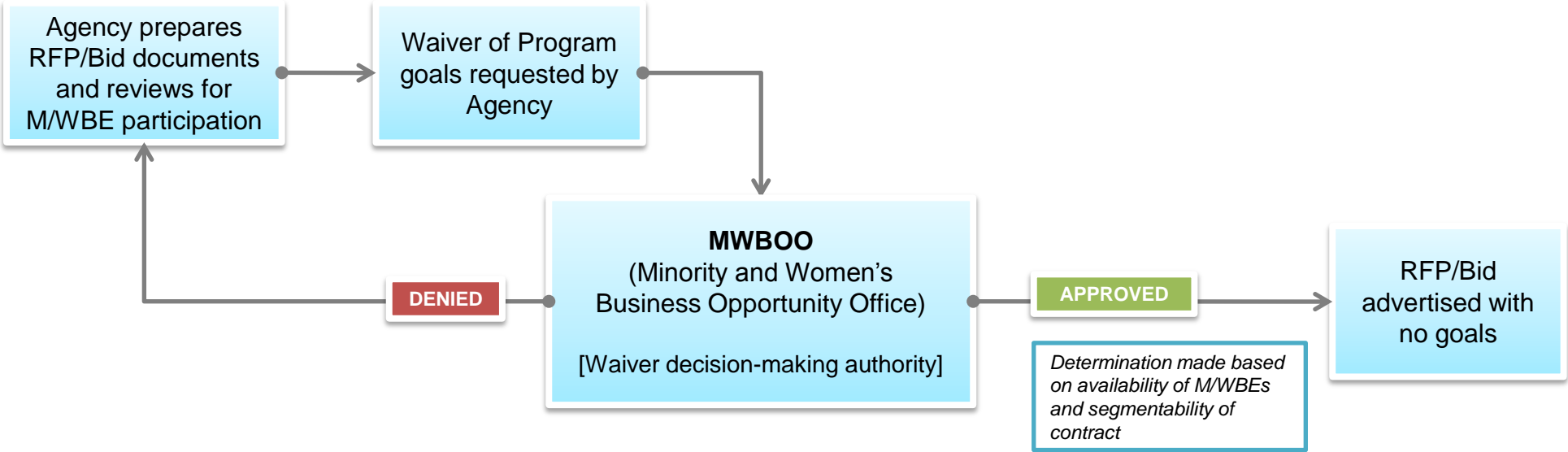
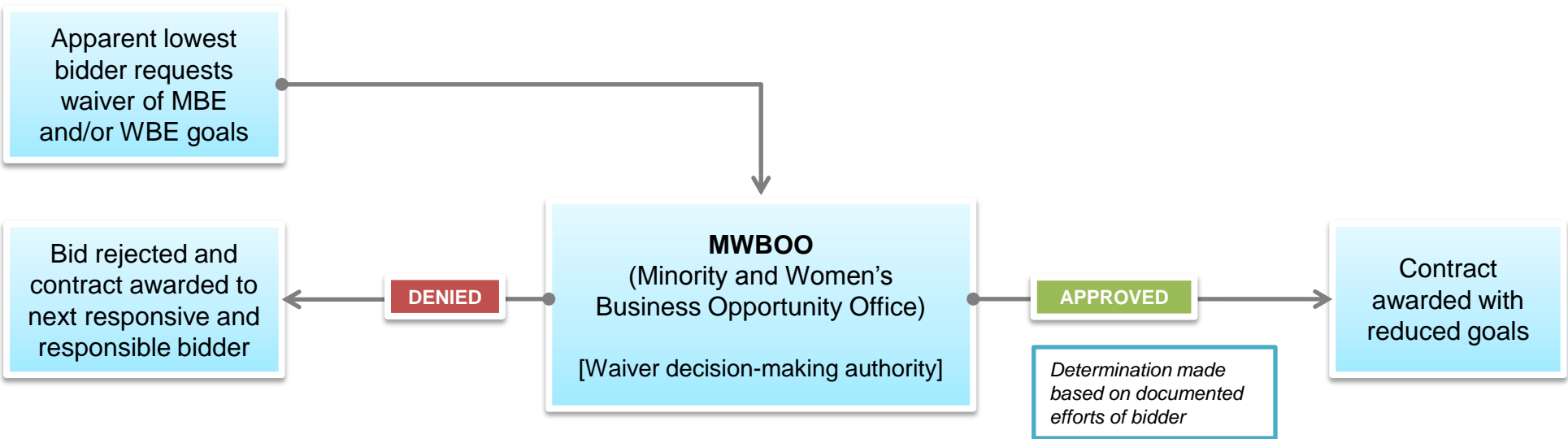


SYNOPSIS OF BALTIMORE CITY’S M/WBE WAIVER PROCESS

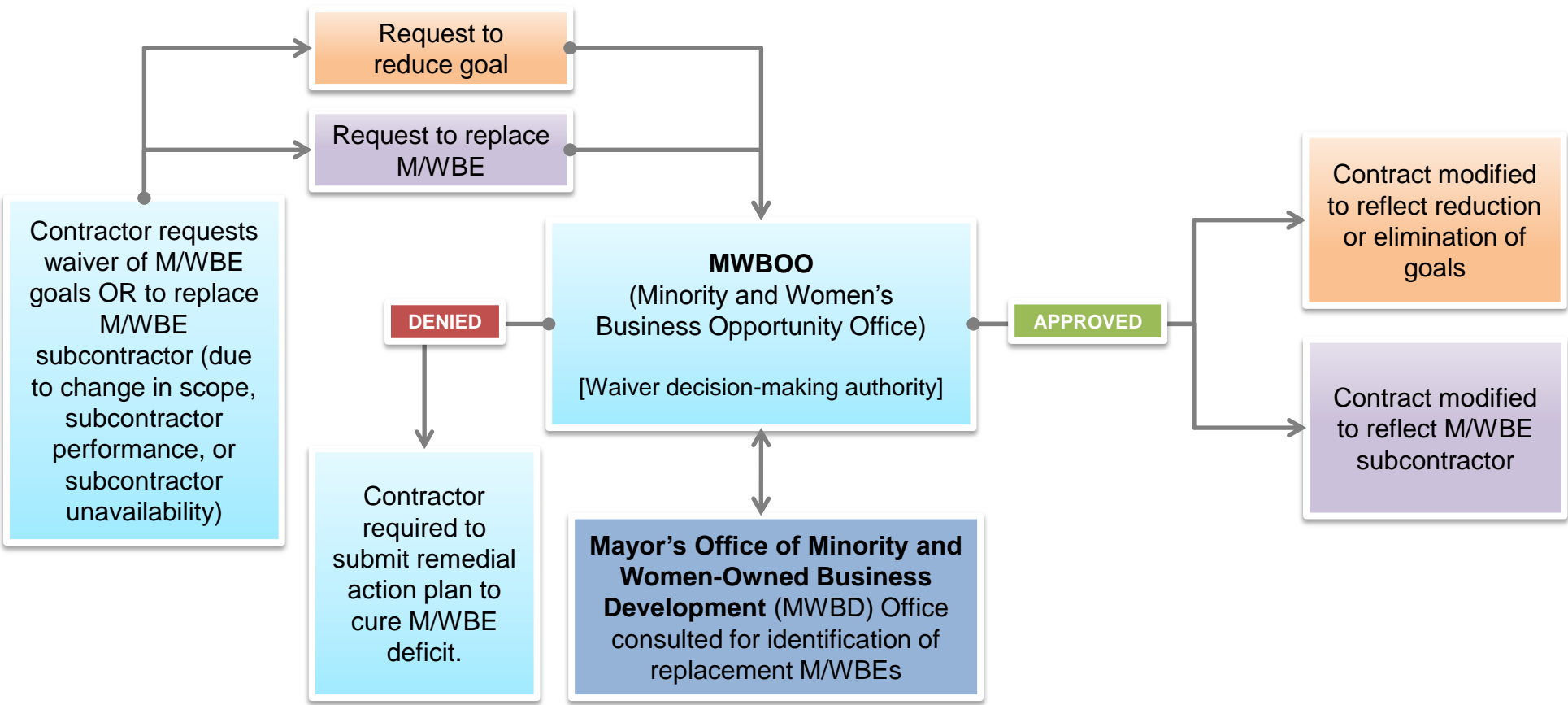
Pre-Solicitation (before RFP/Bid advertisement)



Pre-Award (at time of RFP/Bid submission)



Post-Award (contract in progress)



Sole Source and Emergency Contracts (Agencies have decision-making authority with advice from MWBOO)

